# **School Profile: Achille High School**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Achille
District Size Category 250-500
School Level Category High School

3			
Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.95	19.5%	21.9%
Academic Support (20%)	2.46	16.4%	13.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.25	15.0%	13.5%
District Expectations (20%)	2.29	15.3%	13.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	69%	3.4%	3.2%
Mathematics Proficiency (5%)	59%	2.9%	2.5%
FINAL RATING		72.5%	68.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Anderson Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.52	16.8%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.61	17.4%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	39%	2.0%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	35%	1.8%	2.4%
FINAL RATING		77.8%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: Astec Charter M.S.

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Charter
District Size Category 250-500
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.81	28.1%	23.5%
<ul> <li>Academic Support (20%)</li> </ul>	2.52	16.8%	13.6%
<ul> <li>Organizational Support (20%)</li> </ul>	3.00	20.0%	15.9%
<ul> <li>District Expectations (20%)</li> </ul>	2.83	18.9%	16.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	59%	2.9%	2.9%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	60%	3.0%	3.0%
FINAL RATING		89.8%	75.3%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- o Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Bodine Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.17	21.7%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.52	16.8%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.50	16.7%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	44%	2.2%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	38%	1.9%	2.4%
FINAL RATING		78.1%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Bokoshe ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Bokoshe
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.00	20.0%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.70	11.3%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	2.00	13.3%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.29	15.3%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	51%	2.6%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	54%	2.7%	2.4%
FINAL RATING		65.2%	67.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- o Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: Bokoshe JHS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

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Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Bokoshe
District Size Category <250

School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.00	20.0%	20.0%
<ul> <li>Academic Support (20%)</li> </ul>	1.70	11.3%	11.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.00	13.3%	13.3%
<ul> <li>District Expectations (20%)</li> </ul>	2.29	15.3%	15.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	52%	2.6%	2.6%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	36%	1.8%	1.8%
FINAL RATING		64.3%	64.3%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Burroughs Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

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Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.27	15.2%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.27	15.2%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	62%	3.1%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	48%	2.4%	2.4%
FINAL RATING		75.7%	78.0%

#### Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- o Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Butner Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Butner
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.36	23.6%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.14	14.2%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	2.03	13.5%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	1.83	12.2%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	38%	1.9%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	41%	2.0%	2.4%
FINAL RATING		67.6%	67.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Caney Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Caney
District Size Category 250-500
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.24	12.4%	218%
<ul> <li>Academic Support (20%)</li> </ul>	1.55	10.3%	13.7%
<ul> <li>Organizational Support (20%)</li> </ul>	2.38	15.9%	15.3%
<ul> <li>District Expectations (20%)</li> </ul>	2.17	14.4%	14.7%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	48%	2.4%	2.6%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	44%	2.2%	2.4%
FINAL RATING		57.6%	70.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Capitol Hill HS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.14	21.4%	21.7%
<ul> <li>Academic Support (20%)</li> </ul>	2.55	17.0%	17.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	17.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.46	16.4%	17.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	47%	2.3%	2.8%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	45%	2.2%	2.5%
FINAL RATING		78.1%	79.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Celia Clinton ES**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.66	17.7%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.46	16.4%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	50%	2.5%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	51%	2.6%	2.4%
FINAL RATING		79.0%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Central HS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.18	21.8%	21.7%
<ul> <li>Academic Support (20%)</li> </ul>	2.68	17.9%	17.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.55	17.0%	17.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.83	18.9%	17.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	89%	4.4%	2.8%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	83%	4.2%	2.5%
FINAL RATING		84.2%	79.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Clayton HS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Clayton
District Size Category 250-500
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.18	21.8%	21.9%
<ul> <li>Academic Support (20%)</li> </ul>	1.79	11.9%	139%
<ul> <li>Organizational Support (20%)</li> </ul>	1.59	10.6%	13.5%
<ul> <li>District Expectations (20%)</li> </ul>	1.83	12.2%	13.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	68%	3.4%	3.2%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	46%	2.3%	2.5%
FINAL RATING		62.3%	68.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Clinton MS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	20.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.09	13.9%	15.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.64	17.6%	18.6%
<ul> <li>District Expectations (20%)</li> </ul>	2.83	18.9%	16.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	75%	3.8%	2.3%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	76%	3.8%	2.2%
FINAL RATING		79.5%	75.6%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Council Grove Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

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The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Western Heights

District Size Category Mid/Sub School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.70	27.0%	24.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.82	18.8%	17.2%
<ul> <li>Organizational Support (20%)</li> </ul>	2.91	19.4%	17.8%
<ul> <li>District Expectations (20%)</li> </ul>	2.08	13.9%	14.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	45%	2.3%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	42%	2.1%	2.3%
FINAL RATING		83.4%	78.4%

#### Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- o Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Crutcho PS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Crutcho
District Size Category Mid/Sub

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.43	24.3%	24.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.46	16.4%	16.4%
<ul> <li>Organizational Support (20%)</li> </ul>	2.73	18.2%	18.2%
<ul> <li>District Expectations (20%)</li> </ul>	2.67	17.8%	17.8%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	47%	2.4%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	43%	2.1%	2.1%
FINAL RATING		81.1%	81.1%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Douglass MS**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.95	19.5%	20.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.71	18.0%	15.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.6%
<ul> <li>District Expectations (20%)</li> </ul>	2.42	16.1%	16.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	41%	2.1%	2.3%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	40%	2.0%	2.2%
FINAL RATING		76.5%	75.6%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- o Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Dove Science Academy ES**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Charter
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.45	24.5%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.50	16.7%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	3.00	20.0%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	3.00	20.0%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	68%	3.4%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	68%	3.4%	2.4%
FINAL RATING		87.9%	67.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Dustin ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Dustin
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.68	11.2%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	2.18	14.5%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	1.88	12.5%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	46%	2.3%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	44%	2.2%	2.4%
FINAL RATING		64.2%	67.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: East Central High School

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.18	21.8%	21.7%
<ul> <li>Academic Support (20%)</li> </ul>	2.75	18.3%	17.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.57	17.1%	17.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.83	18.9%	17.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	56%	2.8%	2.8%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	47%	2.4%	2.5%
FINAL RATING		81.3%	79.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- o Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: F.D. Moon ES

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.19	21.9%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.27	15.2%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.42	16.1%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	47%	2.4%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	45%	2.3%	2.4%
FINAL RATING		76.6%	78.0%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: Farris Elem.

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

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Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Farris
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.00	10.0%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.64	10.9%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	1.23	8.2%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	1.83	12.2%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	54%	2.7%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	35%	1.8%	2.0%
FINAL RATING		45.8%	61.3%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Geronimo HS**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Geronimo
District Size Category 250-500
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.36	23.6%	21.9%
<ul> <li>Academic Support (20%)</li> </ul>	2.59	17.3%	139%
<ul> <li>Organizational Support (20%)</li> </ul>	2.71	18.1%	13.5%
<ul> <li>District Expectations (20%)</li> </ul>	2.00	13.3%	13.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	82%	4.1%	3.2%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	46%	2.3%	2.5%
FINAL RATING		78.8%	68.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- Expectations Communicated to All Stakeholders
- o Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Graham High School**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Graham

District Size Category <250

School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.05	20.5%	20.5%
<ul> <li>Academic Support (20%)</li> </ul>	1.55	10.3%	10.3%
<ul> <li>Organizational Support (20%)</li> </ul>	1.81	12.1%	12.1%
<ul> <li>District Expectations (20%)</li> </ul>	2.04	13.6%	13.6%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	75%	3.7%	3.7%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	64%	3.2%	3.2%
FINAL RATING		63.4%	63.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: Grant Public School

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Grant
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.67	16.7%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.82	12.1%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	1.67	11.1%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	1.58	10.6%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	45%	2.3%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	34%	1.7%	2.0%
FINAL RATING		54.4%	61.3%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Greasy Public School**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Greasy
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.70	17.0%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.32	15.5%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	2.09	13.9%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	1.94	13.0%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	42%	2.1%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	32%	1.6%	2.0%
FINAL RATING		63.1%	61.3%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- o Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Greeley ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.09	20.9%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.26	15.1%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	47%	2.4%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	49%	2.5%	2.4%
FINAL RATING		77.9%	78.0%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Hanna Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Hanna
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.25	22.5%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.82	12.1%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	1.81	12.1%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	1.88	12.5%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	36%	1.8%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	49%	2.4%	2.4%
FINAL RATING		63.4%	67.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: Hupfield Academy / Western Village

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Charter
District Size Category 250-500
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.78	27.8%	218%
<ul> <li>Academic Support (20%)</li> </ul>	2.24	14.9%	13.7%
<ul> <li>Organizational Support (20%)</li> </ul>	2.27	15.2%	15.3%
<ul> <li>District Expectations (20%)</li> </ul>	2.25	15.0%	14.7%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	62%	3.1%	2.6%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	64%	3.2%	2.4%
FINAL RATING		79.2%	70.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: Jackson Middle School

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.17	21.7%	20.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.32	15.5%	15.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.6%
<ul> <li>District Expectations (20%)</li> </ul>	2.38	15.8%	16.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	39%	2.0%	2.3%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	41%	2.1%	2.2%
FINAL RATING		75.7%	75.6%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Jefferson Middle School**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.10	21.0%	20.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.27	15.2%	15.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.6%
<ul> <li>District Expectations (20%)</li> </ul>	2.46	16.4%	16.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	43%	2.1%	2.3%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	44%	2.2%	2.2%
FINAL RATING		75.7%	75.6%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: John Glenn ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Western Heights

District Size Category Mid/Sub School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.70	27.0%	24.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.82	18.8%	17.2%
<ul> <li>Organizational Support (20%)</li> </ul>	2.64	17.6%	17.8%
<ul> <li>District Expectations (20%)</li> </ul>	2.08	13.9%	14.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	50%	2.5%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	51%	2.6%	2.3%
FINAL RATING		82.3%	78.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: John Marshall MS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.03	20.3%	20.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.48	16.5%	15.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.6%
<ul> <li>District Expectations (20%)</li> </ul>	2.42	16.1%	16.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	49%	2.4%	2.3%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	39%	2.0%	2.2%
FINAL RATING		76.2%	75.6%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- o Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: Kenwood Public School

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

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The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Kenwood
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.35	23.5%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.73	11.5%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	1.55	10.3%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	1.42	9.4%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	43%	2.1%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	34%	1.7%	2.0%
FINAL RATING		58.6%	61.3%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Keyes Elementary School**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Keyes
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.94	19.4%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.46	9.7%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	1.55	10.3%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	1.63	10.8%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	52%	2.6%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	55%	2.7%	2.4%
FINAL RATING		55.6%	67.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Leach ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Leach
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.80	28.0%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.27	15.2%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	2.68	17.9%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	2.21	14.7%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	54%	2.7%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	48%	2.4%	2.0%
FINAL RATING		80.8%	61.3%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Lee Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.01	20.1%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.61	17.4%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.50	16.7%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	68%	3.4%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	62%	3.1%	2.4%
FINAL RATING		79.5%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Lindbergh Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.43	16.2%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.73	18.2%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	52%	2.6%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	51%	2.6%	2.4%
FINAL RATING		79.4%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: Lone Wolf ES

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

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Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Lone Wolf
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.55	25.5%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.32	8.8%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	2.00	13.3%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	1.21	8.1%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	53%	2.6%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	52%	2.6%	2.4%
FINAL RATING		60.9%	67.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# School Profile: MacArthur Elementary

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.48	16.5%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.70	18.0%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	54%	2.7%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	50%	2.5%	2.4%
FINAL RATING		79.5%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Mannsville ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Mannsville
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.78	17.8%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.00	13.3%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	2.41	16.1%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	2.00	13.3%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	41%	2.0%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	27%	1.3%	2.0%
FINAL RATING		63.9%	61.3%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Marble City Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Marble City

District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.24	22.4%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.59	10.6%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	1.88	12.5%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	2.00	13.3%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	46%	2.3%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	51%	2.6%	2.0%
FINAL RATING		63.7%	61.3%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Marcus Garvey Charter**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Charter
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.65	26.5%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.11	14.0%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	2.80	18.7%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	3.00	20.0%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	40%	2.0%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	36%	1.8%	2.4%
FINAL RATING		83.0%	67.4%

#### Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- o Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Marshall Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.85	19.0%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.67	17.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	48%	2.4%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	65%	3.2%	2.4%
FINAL RATING		82.2%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# School Profile: Martin Luther King ES

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.10	21.0%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.82	18.8%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.29	15.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	44%	2.2%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	46%	2.3%	2.4%
FINAL RATING		78.4%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Mason Elementary Schools**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Mason
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.90	19.0%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.00	13.3%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	2.06	13.7%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	1.75	11.7%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	57%	2.8%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	43%	2.2%	2.4%
FINAL RATING		62.7%	67.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Maud Elementary School**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Maud
District Size Category 250-500
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.25	22.5%	218%
<ul> <li>Academic Support (20%)</li> </ul>	1.91	12.7%	13.7%
<ul> <li>Organizational Support (20%)</li> </ul>	1.90	12.7%	15.3%
<ul> <li>District Expectations (20%)</li> </ul>	2.29	15.3%	14.7%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	55%	2.8%	2.6%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	41%	2.1%	2.4%
FINAL RATING		68.0%	70.4%

#### Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- o Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: McClure Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.57	17.1%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.70	18.0%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	45%	2.2%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	44%	2.2%	2.4%
FINAL RATING		79.4%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: McKinley Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.48	16.5%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.61	17.4%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	52%	2.6%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	48%	2.4%	2.4%
FINAL RATING		78.8%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: McLain HS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.14	21.4%	21.7%
<ul> <li>Academic Support (20%)</li> </ul>	2.55	17.0%	17.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.23	14.8%	17.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.83	18.9%	17.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	49%	2.5%	2.8%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	61%	3.0%	2.5%
FINAL RATING		77.6%	79.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

# **School Profile: Mill Creek Elementary**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Mill Creek
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.05	20.5%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.64	10.9%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	2.38	15.9%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.04	13.6%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	46%	2.3%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	40%	2.0%	2.4%
FINAL RATING		65.1%	67.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

#### School Profile: Nathan Hale HS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.18	21.8%	21.7%
<ul> <li>Academic Support (20%)</li> </ul>	2.73	18.2%	17.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.61	17.4%	17.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.83	18.9%	17.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	65%	3.3%	2.8%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	53%	2.7%	2.5%
FINAL RATING		82.2%	79.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Okay HS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

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Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Okay
District Size Category 250-500
School Level Category High School

School Ecvel Category High School				
Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools	
CAPACITY REVIEW (90%)				
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.14	21.4%	21.9%	
<ul> <li>Academic Support (20%)</li> </ul>	1.29	8.6%	139%	
<ul> <li>Organizational Support (20%)</li> </ul>	1.48	9.9%	13.5%	
<ul> <li>District Expectations (20%)</li> </ul>	1.67	11.1%	13.5%	
ASSESSMENT RESULTS (10%)				
<ul> <li>Reading Proficiency (5%)</li> </ul>	69%	3.5%	3.2%	
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	46%	2.3%	2.5%	
FINAL RATING		56.7%	68.4%	

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

#### School Profile: Oklahoma Centennial HS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

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Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.05	20.5%	21.7%
<ul> <li>Academic Support (20%)</li> </ul>	2.42	16.2%	17.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	17.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.46	16.4%	17.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	42%	2.1%	2.8%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	38%	1.9%	2.5%
FINAL RATING		75.8%	79.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

### • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

# • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

#### District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: Oklahoma Centennial MS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.03	20.3%	20.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.50	16.7%	15.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.6%
<ul> <li>District Expectations (20%)</li> </ul>	2.42	16.1%	16.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	40%	2.0%	2.3%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	40%	2.0%	2.2%
FINAL RATING		75.9%	75.6%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Rogers MS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.03	20.3%	20.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.21	14.7%	15.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.6%
<ul> <li>District Expectations (20%)</li> </ul>	2.25	15.0%	16.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	44%	2.2%	2.3%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	43%	2.1%	2.2%
FINAL RATING		73.2%	75.6%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Roosevelt MS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.77	17.7%	20.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.50	16.7%	15.9%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.6%
<ul> <li>District Expectations (20%)</li> </ul>	2.42	16.1%	16.3%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	32%	1.6%	2.3%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	34%	1.7%	2.2%
FINAL RATING		72.5%	75.6%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Ryal PS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Ryal
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.05	20.5%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.32	15.5%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	1.65	11.0%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	1.79	11.9%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	48%	2.4%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	50%	2.5%	2.0%
FINAL RATING		63.8%	61.3%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: Santa Fe South MS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Charter
District Size Category 250-500
School Level Category Middle School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.90	18.9%	23.5%
<ul> <li>Academic Support (20%)</li> </ul>	1.56	10.4%	13.6%
<ul> <li>Organizational Support (20%)</li> </ul>	1.76	11.7%	15.9%
<ul> <li>District Expectations (20%)</li> </ul>	2.08	13.9%	16.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	56%	2.8%	2.9%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	62%	3.1%	3.0%
FINAL RATING		60.8%	75.3%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: Schulter ES

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Schulter
District Size Category <250
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.20	22.0%	22.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.68	11.2%	12.1%
<ul> <li>Organizational Support (20%)</li> </ul>	2.43	16.2%	14.7%
<ul> <li>District Expectations (20%)</li> </ul>	1.65	11.0%	13.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	55%	2.8%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	49%	2.5%	2.4%
FINAL RATING		65.6%	67.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: SeeWorth Academy

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Charter
District Size Category 250-500
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.50	25.0%	21.9%
<ul> <li>Academic Support (20%)</li> </ul>	1.98	13.2%	139%
<ul> <li>Organizational Support (20%)</li> </ul>	2.46	16.4%	13.5%
<ul> <li>District Expectations (20%)</li> </ul>	2.00	13.3%	13.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	28%	1.4%	3.2%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	30%	1.5%	2.5%
FINAL RATING		70.8%	68.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: Sequoyah ES

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

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Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.22	22.2%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.57	17.1%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.64	17.6%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	41%	2.1%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	46%	2.3%	2.4%
FINAL RATING		79.6%	78.0%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Shidler ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.89	18.9%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.66	17.7%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.25	15.0%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	34%	1.7%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	41%	2.0%	2.4%
FINAL RATING		74.1%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Skelly PS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

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The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Skelly
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.59	15.9%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.00	13.3%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	1.94	12.9%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	2.00	13.3%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	51%	2.6%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	38%	1.9%	2.0%
FINAL RATING		59.9%	61.3%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Springdale ES**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.48	16.5%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.67	17.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	46%	2.3%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	44%	2.2%	2.4%
FINAL RATING		78.6%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Star Spencer HS**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.33	23.3%	21.7%
<ul> <li>Academic Support (20%)</li> </ul>	2.49	16.6%	17.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	17.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.29	15.3%	17.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	52%	2.6%	2.8%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	36%	1.8%	2.5%
FINAL RATING		78.4%	79.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: Thackerville ES

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Thackerville
District Size Category 250-500
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.45	24.5%	218%
<ul> <li>Academic Support (20%)</li> </ul>	2.50	16.7%	13.7%
<ul> <li>Organizational Support (20%)</li> </ul>	2.60	17.3%	15.3%
<ul> <li>District Expectations (20%)</li> </ul>	2.08	13.9%	14.7%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	46%	2.3%	2.6%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	43%	2.2%	2.4%
FINAL RATING		76.8%	70.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: Thackerville HS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Thackerville
District Size Category 250-500
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.41	24.1%	21.9%
<ul> <li>Academic Support (20%)</li> </ul>	2.50	16.7%	139%
<ul> <li>Organizational Support (20%)</li> </ul>	2.18	14.5%	13.5%
<ul> <li>District Expectations (20%)</li> </ul>	2.54	16.9%	13.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	57%	2.9%	3.2%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	56%	2.8%	2.5%
FINAL RATING		77.9%	68.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## School Profile: Thelma R. Parks ES

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.93	19.3%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.32	15.5%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.50	16.7%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	48%	2.4%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	47%	2.3%	2.4%
FINAL RATING		75.0%	78.0%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Turner HS** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Turner
District Size Category 250-500
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.82	18.2%	21.9%
<ul> <li>Academic Support (20%)</li> </ul>	1.96	13.0%	139%
<ul> <li>Organizational Support (20%)</li> </ul>	1.55	10.3%	13.5%
<ul> <li>District Expectations (20%)</li> </ul>	1.79	11.9%	13.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	73%	3.7%	3.2%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	62%	3.1%	2.5%
FINAL RATING		60.2%	68.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

School Profile: Tuskahoma PS

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District Tuskahoma
District Size Category <250

School Level Category Kindergarten-8th Grade

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.09	20.9%	19.3%
<ul> <li>Academic Support (20%)</li> </ul>	1.76	11.7%	13.0%
<ul> <li>Organizational Support (20%)</li> </ul>	1.55	10.3%	12.4%
<ul> <li>District Expectations (20%)</li> </ul>	1.58	10.6%	12.2%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	67%	3.4%	2.5%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	51%	2.5%	2.0%
FINAL RATING		59.4%	61.3%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: US Grant HS**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

The capacity review included four areas – Historical Data Analysis, Academic Support, Organizational Support and District Expectations – that called upon schools to rely to a questionnaire and provide documentation in support of their answers (the list of topics included with each of the four areas of the is included on the next page).

The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category High School

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.7%
<ul> <li>Academic Support (20%)</li> </ul>	2.64	17.6%	17.3%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	17.7%
<ul> <li>District Expectations (20%)</li> </ul>	2.38	15.8%	17.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	43%	2.1%	2.8%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	31%	1.6%	2.5%
FINAL RATING		77.4%	79.4%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Webster ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

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Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District El Reno
District Size Category Mid/Sub
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.90	19.0%	24.3%
<ul> <li>Academic Support (20%)</li> </ul>	2.09	13.9%	17.2%
<ul> <li>Organizational Support (20%)</li> </ul>	2.49	16.6%	17.8%
<ul> <li>District Expectations (20%)</li> </ul>	2.29	15.3%	14.4%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	50%	2.5%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	45%	2.2%	2.3%
FINAL RATING		69.5%	78.4%

#### • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

**School Profile: Wheeler ES** 

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

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The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District OKC
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	1.95	19.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.59	17.3%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.82	18.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.30	15.4%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	35%	1.7%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	50%	2.5%	2.4%
FINAL RATING		75.2%	78.0%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## • District Expectations[20%]

- o Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

## **School Profile: Whitman ES**

As part of Oklahoma's ESEA Waiver application – to transition the state from the federal system of accountability to an Oklahoma-defined system – the State Department of Education identified the five percent of schools facing the greatest challenges in meeting the requirements of the federal accountability system. Oklahoma designated these schools as "Priority Schools." The SDE asked each Priority School and its district to complete a capacity review in order to determine which schools would benefit most from a collaborative partnership with the SDE.

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The SDE developed a review process through which multiple independent reviewers evaluated the response and support documentation for each area of the capacity review. Each question was evaluated on a three-point scale (1=low capacity, 2=partial capacity, and 3=high capacity), and the results were averaged together within each area. SDE staff compiled the results of the evaluations and produced an overall score for each Priority School.

Forty percent of the overall score came from the Historical Data Analysis area, including 30 percent for the responses to the review questions related to the capacity to use data to drive improvement and the remaining 10 percent based on three years of assessment data in reading and mathematics. The other three areas contributed 20 percent each to the overall score.

The SDE then categorized each Priority School in two ways: the size of its district (<250, 250-500, mid-sized/suburban, large urban), and the level of each school based on grades taught (elementary, K-8, middle and high school). Eleven of the sixteen categories (four district sizes x four school levels) has a Priority School, and the SDE identified the lowest scoring school within each of these eleven categories.

District TPS
District Size Category LRG Urban
School Level Category Elementary

Average Ratings:	School Ratings:	Weighted Ratings:	Similar Schools
CAPACITY REVIEW (90%)			
<ul> <li>Historical Data Analysis (30%)</li> </ul>	2.15	21.5%	21.1%
<ul> <li>Academic Support (20%)</li> </ul>	2.46	16.4%	16.8%
<ul> <li>Organizational Support (20%)</li> </ul>	2.67	17.8%	18.0%
<ul> <li>District Expectations (20%)</li> </ul>	2.75	18.3%	17.5%
ASSESSMENT RESULTS (10%)			
<ul> <li>Reading Proficiency (5%)</li> </ul>	41%	2.0%	2.4%
<ul> <li>Mathematics Proficiency (5%)</li> </ul>	40%	2.0%	2.4%
FINAL RATING		78.0%	78.0%

## • Historical Data Analysis [30%]

- Multi-year analysis of test results for reading/ language arts and mathematics\*
- Analysis of other critical factors:
  - Graduation and drop-out rates
  - Suspensions and behavioral records
  - Student mobility and teacher/principal attrition
  - Subgroup enrollment and performance
- Evidence of using data to develop interventions
- Plan for using data to develop interventions

## • Academic Support [20%]

- Curriculum alignment
- Progress monitoring
- Benchmark assessments
- Timely and effective interventions
- Local student Information System
- o Equitable distribution of quality instructional tools
- School Board unified behind vision for school improvement

## • Organizational Support [20%]

- Effective human resource policies
- Resource allocation aligned to goals
  - Highly qualified and effective teachers
  - Special Education
  - English Language Learners
  - Local, state, and federal funds
  - Information technology
- Safe and orderly environment

## District Expectations[20%]

- Expectations Communicated to All Stakeholders
- Capacity Specific to Turnaround Principles
  - Strong Leadership
  - Effective Teachers
  - Extended Learning Time
  - Research-Based Instruction
  - Use of Data
  - School Environment
  - Family and Community Engagement

#### Reading and mathematics results

 School level results on state assessments for all Full Academic Year (FAY) students from 2009, 2010 and 2011.

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